Registered Housing Association Number: HCB 277 Charity Registration Number: SC041911 FCA Reference Number: 2420R (S)

RUCHAZIE HOUSING ASSOCIATION LIMITED REPORT and FINANCIAL STATEMENTS For the year ended 31 March 2025

REPORT AND FINANCIAL STATEMENTS

For the year ended 31 March 2025

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THE MANAGEMENT COMMITTEE, EXECUTIVES and ADVISERS

For the year ended 31 March 2025

Members of the Management Committee

M Caldwell Chairperson

T McGuigan Vice Chairperson (elected 26 September 2024)

D Campbell

Secretary (elected 26 September 2024)

H Holland Committee Member (appointed Interim Secretary 6 September 2024,

resigned as Vice Chairperson / Interim Secretary 26 September 2024)

A Macdonald

Committee Member (resigned as Secretary 6 September 2024)

P Uti

Committee Member (member cessation 26 September 2024)

D Mackenzie

Committee Member

G Bell K Philips D Khan

C McLellan

Committee Member Committee Member Committee Member

Co Co

Committee Member Committee Member

Executive Officers

J Shields

C Park

Director

Registered Office

24 Avondale Street

Ruchazie Glasgow G33 3QS

External Auditor

CT Audit Limited

Chartered Accountants and Statutory Auditor

61 Dublin Street

Edinburgh EH3 6NL **Internal Auditor**

Alexander Sloan

Accountants & Business Advisers

180 St Vincent St

Glasgow G2 5SG

Bankers

The Royal Bank of Scotland Plc Glasgow Parkhead (A) Branch

1304 Duke Street

Glasgow G31 5PZ

Solicitors

BTO Solicitors LLP

48 St Vincent Street

Glasgow G2 5HS Solicitors

TC Young

7 West George St

Glasgow G2 1BA

REPORT from the MANAGEMENT COMMITTEE

For the year ended 31 March 2025

The Management Committee presents their report and the audited Financial Statements for the year ended 31 March 2025.

Legal Status

The Association is a registered non-profit making organisation under the Co-operative and Community Benefit Societies Act 2014 No. 1825R (S). The Association is governed under its Rule Book. The Association is a Registered Scottish Charity with the charity number SC041911.

Principal Activities

The principal activities of the Association are:

- The provision and management of affordable rented social housing.
- The maintenance and repair of the Associations' properties
- The provision of a factoring service to private tenants

Management Committee

Our Governing Body is our Management Committee, which is responsible to the wider membership. Committee members serve in a voluntary capacity and we recognise that this puts even more onus on us to ensure that we set and achieve high standards of professionalism in our work. We take governance very seriously and in the last year we have continued to build on work from previous years which has strengthened our governance arrangements. Our Management Committee undertake a review of their own skills and development on an annual basis. As at 31st March 2025 there are eleven Committee members who have met 9 times in the last year through in person and hybrid meetings.

A new Business Plan approved by the Management Committee outlines 5 strategic objectives and these are

- Deliver high quality services that protects our tenants and puts our customers first
- Provide high quality affordable homes in a well-managed safe and attractive community where people want to live.
- Manage our financial resources to protect our tenants' interests with sound governance, effective risk and financial management.
- Support our people to deliver excellent services to our customers
- Be an effective and active partner in supporting and sustaining our community

The Scottish Housing Regulator published an engagement plan in March 2024 and again in March 2025 stating our engagement status whereby they do not require any further assurance from Ruchazie Housing Association at this point in time other than the annual regulatory returns required from all Registered Social Landlords.

Review of business and future developments

Ruchazie Housing Association have faced another challenging year as a result of increasing costs and the continued impact of rising costs to our tenants in relation to energy costs and food prices. The association has been able to access funding to support families in our community with additional funding streams used to provide shopping vouchers for all our tenants.

Collecting rent and managing voids remains a key focus for the association. In the year we collected just over 100% of our rent due. Our arrears levels are low compared to our peers and we continue to work with our tenants to maximise our rental income and provide support to tenants who are facing difficulties through our partnership with GEMAP.

REPORT from the MANAGEMENT COMMITTEE (continued)

For the year ended 31 March 2025

Our void turnover has improved in the year, however we continue to experience terminations of tenancy as a result of the death of a tenant and this extends the void period.

Our investment programme continues to improve our properties and in this year we carried out the following works:

- Replaced 34 kitchens in our Phase 3B properties
- Replaced 9 boilers in our Phase 4 properties
- Replaced wooden soffits with new improved UPVC installation and carried out external paintwork at Phase 2

We continue to meet compliance across all our properties including gas safety checks, electrical installation checks, legionella surveys and replacing smoke/heat and co2 alarms where required.

Performance

Despite a period of staff turnover in the year, we continue to perform well amongst our peers and landlords in the geographical area.

The Management Committee monitor performance quarterly and staff and management review each month across key indicators required for the Annual Return on the Charter that include rent collection and arrears, response times for all repairs, response to complaints and anti-social behaviour and adaptations completed.

Risk Management

Like all businesses, the Association faces a wide variety of risks.

The key risks themes identified by the Committee are:

- Financial resilience
- Lack of Collaboration
- External Factors/Societal changes
- Retaining/developing staff
- Data loss and cyber security

In managing risk, RHA is supported by an external consultant RSM, to identify, consider and manage risks to the association. All risks, causes, effects, controls and assurance are captured on a secure portal where accurate and up to date reports can be drawn from the portal at any time.

Risk is mitigated by close attention to external information and advice, membership of professional and representative bodies and obtaining good practice across all areas.

All risk is reviewed at regular intervals, depending on the level of risk after mitigation by the risk owner, quarterly by the Audit & Risk Committee and at least annually by the Management Committee where reports are provided.

Proposed Development

The proposed development at the St Phillips church site progresses. Glasgow City Council officers have made comment on the draft plans and have requested further information from our neighbouring RSL. These plans are currently being reviewed and if approved our development would increase from 34 units to 40 units. We continue to progress our plans supported by an external consultant.

Sustainability

The Sustainability Reporting Standard for Social Housing (SRS) was launched in November 2020 as a means for housing associations to demonstrate their environmental, social and governance (ESG) credentials. The Management Committee have been made aware of The Sustainability Reporting Standard (SRS) and the potential requirements of RSL's to undertake assessments and provide

REPORT from the MANAGEMENT COMMITTEE (continued)

For the year ended 31 March 2025

information to potential lenders should any future finance be required. The Management Committee will continue to monitor the external environment in regard to any requirements.

Financial Review

The Association made a surplus for the year of £310,095 (2024: £199,127).

Additions to housing properties at £221,966 (2024: £200,394) spend on component replacement which has been capitalised. .

Turnover of £1,445,734 (2024: £1,438,554) relates to income from the letting of properties at affordable rents. Rent increases in the year were 6.5% (2024: 7%).

At 31 March 2025 £3,187,871 (2024: £2,877,776) was held in revenue reserves.

Reserves

The Association needs to have reserves to ensure the organisation can function into the future and meet its future liabilities, including the major repairs and investment needs of its properties. The revenue reserve of £3,187,871 (2024: £2,877,776) reflects primarily the past investment in housing stock and reserves for future major repairs. The Association has a cash level of £1.177m (2024: £971k) to support its future plans and operating requirements. The Association reviews its maintenance spending plans regularly and re-assesses them in relation to reserves and cash flows.

Going Concern

Based on its budgetary and forecasting processes the Management Committee has a reasonable expectation that the Association has adequate resources to continue in operational existence for the foreseeable future; therefore, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

Treasury Management

The Management Committee follows a prudent approach to the financial affairs of the Association and retains close control of these. Investments are regularly reviewed to ensure that the Association achieves a good return on cash balances, whilst spreading the risk of investments across institutions. The Management Committee also keeps the Association's loan portfolio under review and monitors the impact of financial decisions on the loan covenant conditions that the Association is currently required to meet. The Association has one loan which is due to mature during 2025/26 with four remaining loans between two lenders. The Association has not taken on any new debt during the year. The Association, as a matter of policy, does not enter into transactions of a speculative nature. Surplus funds are managed carefully using long-established banks or building societies. The treasury management position of the Association is reviewed by the Management Committee every quarter and the Treasury Management Strategy is considered and reviewed by the Management Committee annually.

Management Committee and Executive Officers

The members of the Management Committee and the Executive Officers are listed on Page 1.

Each member of the Management Committee holds one fully paid share of £1 in the Association. The Executive Officers hold no interest in the Association's share capital and, although not having the legal status of Directors, they act as Executives within the authority delegated by the Management Committee. The members of the Management Committee are also Trustees of the Charity. Members of the Management Committee are appointed by the members at the Association's Annual General Meeting.

REPORT from the MANAGEMENT COMMITTEE (continued)

For the year ended 31 March 2025

Statement of Management Committee's Responsibilities

The Co-operative and Community Benefit Societies Act 2014 require the Management Committee to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that year. In preparing those Financial Statements, the Management Committee is required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the Financial Statements;
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Association will continue in business;
- prepare a statement on Internal Financial Control.

The Management Committee is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable them to ensure that the Financial Statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements – 2024. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. It is also responsible for ensuring the Association's suppliers are paid promptly.

The Management Committee must, in determining how amounts are presented within items in the income and expenditure account and balance sheet, have regard to the substance of the reported transaction or arrangement, in accordance with generally accepted accounting practices.

In so far as the Management Committee are aware:

- there is no relevant audit information (information needed by the Housing Association's auditors in connection with preparing their report) of which the Association's auditors are unaware, and
- the Management Committee have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the Housing Association's auditors are aware of that information.

The Management Committee acknowledges its ultimate responsibility for ensuring that the Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the Association, or for publication;
- · the maintenance of proper accounting records, and
- the safeguarding of assets against unauthorised use or disposition.

Donations

During the year, the Association paid £nil in charitable donations (2024: £nil)

Auditors

A resolution to re-appoint CT Audit Limited, will be proposed at the Annual General Meeting.

REPORT from the MANAGEMENT COMMITTEE (continued)

For the year ended 31 March 2025

Statement on Internal Financial Control

It is the Management committee's responsibility to establish and maintain systems of Internal Financial Control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or loss. Key elements of the Association's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key systems and rules relating to the delegation of authority, which allow the monitoring of controls and restrict the unauthorised use of the Association's assets;
- experience and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards of performance;
- forecasts and budgets are prepared which allow the management team and the Management Committee to monitor key business risks, financial objectives and the progress being made towards achieving the financial plans set for the year and for the medium term;
- quarterly financial management reports are prepared promptly, providing relevant, reliable and upto-date financial and other information, with significant variances from budget being investigated as appropriate;
- 5. regulatory returns are prepared, authorised and submitted promptly to the relevant regulatory bodies;
- 6. all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures through the Management Committee;
- 7. the Management Committee receive reports from management and from the external and internal auditors to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Association is undertaken; and
- 8. formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

The Management Committee has reviewed the effectiveness of the system of internal financial control in existence in the Association for the year ended 31 March 2025. No Weaknesses were found in the internal financial controls which resulted in material losses, contingencies or uncertainties which require disclosure in the financial statements or in the auditor's report for the financial statements.

BY ORDER OF THE MANAGEMENT COMMITTEE

D Campbell Secretary

5th September 2025

RUCHAZIE HOUSING ASSOCIATION

REPORT by the AUDITOR to the MANAGEMENT COMMITTEE on



CORPORATE GOVERNANCE MATTERS

For the year ended 31 March 2025

In addition to our audit of the Financial Statements, we have reviewed your statement on page 5 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained in the publication "Our Regulatory Framework" and associated Regulatory Advice Notes which are issued by the Scottish Housing Regulator.

Basis of Opinion

We carried out our review having regard to the requirements relating to corporate governance matters within Bulletin 2006/5 issued by the Auditing Practices Board. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reasons given for non-compliance.

Opinion

In our opinion the Statement on Internal Financial Control on page 5 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the Financial Statements.

Through enquiry of certain members of the Management Committee and Officers of the Association, and examination of relevant documents, we have satisfied ourselves that the Management Committee's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls with in the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls.



CT Audit Limited
Chartered Accountants and Statutory Auditor
61 Dublin Street
Edinburgh
EH3 6NL

12 September₂₀₂₅

INDEPENDENT AUDITORS REPORT to the MEMBERS of

RUCHAZIE HOUSING ASSOCIATION LIMITED

For the year ended 31 March 2025



Opinion

We have audited the financial statements of Ruchazie Housing Association Limited (the Association) for the year ended 31 March 2025 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Capital and Reserves, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Association's affairs as at 31 March 2025 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, Part 6 of the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements – 2024.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in which the ISAs (UK) require us to report to you where:

- the Management Committee's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Management Committee has not disclosed in the financial statements any identified material
 uncertainties that may cast significant doubt about the association's ability to continue to adopt the
 going concern basis of accounting for a period of at least twelve months from the date when the
 financial statements are authorised for issue.

Other information

The Management Committee are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT to the MEMBERS of

RUCHAZIE HOUSING ASSOCIATION LIMITED (continued)

For the year ended 31 March 2025



Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 require us to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained; or
- · the Association has not kept proper accounting records; or
- · the financial statements are not in agreement with the books of account; or
- we have not received all the information and explanations we need for our audit.

Responsibilities of the Management Committee

As explained more fully in the Statement of the Management Committee's Responsibilities set out on page 5, the Management Committee is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Management Committee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management Committee are responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intend to liquidate the association or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the Association and the industry in which it operates and considered the risk of acts by the Association which were contrary to applicable laws and regulations, including fraud. These included but were not limited to the Housing SORP 2018, the Co-operative and Community Benefit Societies Act 2014 and the Housing (Scotland) Act 2010.

We focused on laws and regulations that could give rise to a material misstatement in the Association's financial statements. Our tests included, but were not limited to:

- agreement of the financial statement disclosures to underlying supporting documentation;
- · enquiries of the members;
- review of minutes of board meetings throughout the period;
- · review of legal correspondence or invoices, and
- obtaining an understanding of the control environment in monitoring compliance with laws and regulations.

INDEPENDENT AUDITOR'S REPORT to the MEMBERS of

RUCHAZIE HOUSING ASSOCIATION LIMITED (continued)





Auditor's responsibilities for the audit of the financial statements (continued)

There are inherent limitations in an audit of financial statements and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. We also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Association's members, as a body, in accordance with the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body for our audit work, for this report, or for the opinions we have formed.



CT Audit Limited
Chartered Accountants and Statutory Auditor
61 Dublin Street
Edinburgh
EH3 6NL

12 September 2025

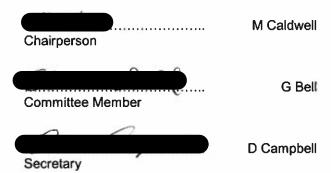
STATEMENT of COMPREHENSIVE INCOME

For the year ended 31 March 2025

N	otes		2025		2024
		£	£	£	£
Revenue	2		1,445,734		1,438,554
Operating costs	2		(1,116,041)		(1,089,756)
Operating surplus	2, 9		329,693		348,798
Interest receivable and other similar income		34,043		19,664	
Interest payable and other similar charges Other finance charges	7 10	(79,641) (6,000)		(85,335) (2,000)	
			(51,598)		(67,671)
Surplus for the year			278,095		281,127
Other comprehensive income Movement in fair value of Commercial					
Properties	11		16,000		-
Actuarial gains/(losses) in respect of pension scheme	22		16,000		(82,000)
Total comprehensive income			310,095		199,127

The results for the year relate wholly to continuing activities.

The financial statements were approved by the Management Committee, authorised for issue and signed on its behalf on 5th September 2025.

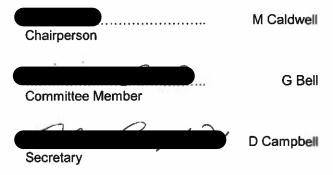


STATEMENT of FINANCIAL POSITION

As at 31 March 2025

	Notes	£	2025 £	£	2024 £
Non-current asset Housing properties – depreciated cost Other tangible fixed assets	11(a) 11(b)	_	11,590,884 67,293	_	11,781,307 54,928
			11,658,177		11,836,235
Current assets Debtor Cash at bank and in hand	13	162,579 1,176,720		314,191 970,697	
	•	1,339,299	•	1,284,888	
Creditors: amounts falling due within one year	14	(837,720)) _	(299,728)	ı
Net current assets	•		501,579		985,160
Creditors: amounts falling due after more than one year: Housing property loans	15		(1,071,706)		(1,719,986)
Provision for liabilities Pension – defined benefit liability	22		(115,166)		(125,166)
Deferred income Social Housing Grants	17		(7,784,943)		(8,098,397)
			3,187,941 =======		2,877,846 ======
Equity Share capital Revenue reserve	18 18		70 3,187,871 3,187,941		70 2,877,776 2,877,846
			=======		=======

The financial statements were approved by the Management Committee, authorised for issue and signed on its behalf on 5th September 2025.



The notes on pages 15 to 30 form part of these financial statements.

STATEMENT of CASH FLOWS

For the year ended 31 March 2025

	Notes		£	2025 £	£	2024 £
Net cash inflow from operating Activities	16		5	94,348		236,627
Investing activities Purchase of other fixed assets Capital Grant Received		(223,79	90) -		(202,863) 187,439	
Net cash outflow from investing activities	S		2:	23,790		(15,424)
Net cash inflow before financing			3	70,558		221,203
Financing activities Issue of ordinary share capital Interest received Interest paid Loan principal repayments		34,04 (79,64 (118,94	41)		9 19,664 (85,335) (116,602)	
Net cash outflow from financing			(1	64,535)	4	(182,264)
Increase in cash			20	06,023		38,939
Opening cash and cash equivalents			9	70,697		931,758
Closing cash and cash equivalents			-	76,720 =====		970,697 ======
Analysis of Changes in Net Debt		2024	Cash f	lows	Non-cash changes	2025
		£		£	£	£
Long-term borrowings	(1,7	19,986)		-	648,280	(1,071,706)
Short-term borrowings	(1	16,601)	118	3,940	(648,280)	(645,941)
Total liabilities	(1,8	36,587)	118	3,940	-	(1,717,647)
Cash and cash equivalents	9	70,697	206	6,023	-	1,176,720
Total net debt	(8	65,890)	324	,963		(540,927)

STATEMENT of CHANGES in CAPITAL and RESERVES

For the year ended 31 March 2025

	Share Capital £	Revenue Reserve £	Total £
Balance as at 1 April 2024 Issue of shares Cancelled shares Surplus for year	70 3 (3)	2,877,776 - - 310,095	2,877,846 3 (3) 310,095
Balance as at 31 March 2025	70 ======	3,187,871 == === ===	3,187,941 ======
	Share Capital £	Revenue Reserve £	Total £
Balance as at 1 April 2023 Issue of shares Cancelled shares Surplus for year	66 9 (5)	2,678,649 - - 199,127	2,678,715 9 (5) 199,127
Balance as at 31 March 2024	70	2,877,776	2,877,846 ======

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

1. Principal Accounting Policies

Legal Status

The Association is incorporated under the Co-operative and Community Benefits Societies Act 2014 and is registered by the Financial Conduct Authority. The Association is a Public Benefit Entity in terms of its compliance with Financial Reporting Standard 102.

Basis of Accounting

The Financial Statements have been prepared in accordance with applicable Accounting Standards, the Statement of Recommended Practice – Accounting by Registered Social Landlords 2018, and on the historical cost basis. They also comply with the requirements of the Determination of Housing Requirements 2024 as issued by the Scottish Housing Regulator.

The presentational and functional currency of the Association is pounds sterling.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Association's accounting policies (see below).

The following principal account policies have been applied:

Going concern

The Association has a healthy cash and net current asset position and thus the Management Committee are satisfied that there are sufficient resources in place to continue operating for the foreseeable future. Thus, the Management Committee continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Revenue

The Association recognises rent receivable net of losses from voids. Service Charge Income (net of voids) is recognised as expenditure is incurred as this is considered to be the point when the service has been performed and the revenue recognition criteria is met.

Government Grants are released to income over the expected useful life of the asset to which it relates.

Retirement Benefits

The Association moved to the SHAPS defined contribution scheme on leaving the defined benefit scheme on 1st September 2020. Contributions to defined contribution plans are recognised as employee benefit expense when they are due.

The Association previously participated in the Scottish Housing Association Defined Benefits Pension Scheme and retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the Scheme. Payments are made in accordance with periodic calculations by consulting Actuaries and are based on pension costs applicable across the various participating Associations taken as a whole.

The Association accounts for the pension scheme on a defined benefit basis based on its share of scheme assets and liabilities as determined by the actuary. Defined benefit costs are recognised in the Statement of Comprehensive Income within operating costs. Actuarial gains and losses are recognised in Other Comprehensive Income.

Historically the scheme was accounted for as a defined contribution scheme as there was insufficient information for each social landlord's share of SHAPS to allow for defined benefit accounting. The liability previously recognised for the present value of the social landlord's deficit funding agreement has been derecognised. The difference between the deficit funding agreement liability social landlords historically recognised for SHAPS, and the net Defined Benefit deficit for SHAPS, has been recognised in other comprehensive income (OCI).

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

1. Principal Accounting Policies (continued)

Further details of the scheme and its assumptions are included at note 22.

Valuation of Housing Properties

Housing Properties are stated at cost less accumulated depreciation. Housing under construction and Land are not depreciated. The Association depreciates housing properties by major component on a straight line basis over the estimated useful economic lives of each identified component. All components are categorised as Housing Properties within note 11. Impairment reviews are carried out if events or circumstances indicate that the carrying value of the components listed below is higher than the recoverable amount.

Where properties are purchased in a used state, the useful lives of components are assessed individually and the basis might differ to those listed below.

Component
Useful Economic Life
Central Heating
Kitchens
Door Entry Systems & Renewables
Bathrooms, Windows, Radiators, Rewiring
& Rainwater Goods
Useful Economic Life
15 years straight line
20 years straight line
30 years straight line

& Rainwater Goods
Doors (internal and external)

External Render, Roof Coverings & Structure

30 years straight line
30-45 years straight line
50 years straight line

Depreciation and Impairment of Other Non-Current Assets

A non-current asset is an asset which costs £1,000 including VAT or more to purchase, with a useful life of more than one year; or assets of a lesser value may be capitalised if they form part of a group, with a group value in excess of £1,000 including VAT with an individual value greater than £100.

Other Non-Current Assets are stated at cost less accumulated depreciation. Depreciation is charged over the expected useful economic lives of the assets at the following annual rates.

Office Premises 3.5% straight line
Office Premises – Other fittings 7% straight line
Office Furniture and Equipment 33% straight line

A full year's depreciation is charged in the year of purchase. No charge is made in the year of disposal. The carrying value of non-current assets is reviewed for impairment at the end of each reporting year.

Commercial Properties

The commercial properties are carried at fair value determined by external valuers and derived from the current market rents and commercial property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. No depreciation is provided. Changes in fair value are recognised in the Statement of Comprehensive Income.

Social Housing Grant and Other Grants in Advance/Arrears

Social Housing Grants and Other Capital Grants are accounted for using the Accrual Method as outlined in Section 24 of Financial Reporting Standard 102. Grants are treated as deferred income and recognised in income on a systematic basis over the expected useful life of the property and assets to which it relates.

Social Housing Grant attributed to individual components is written off to the Income and Expenditure Account when these components are replaced.

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

1. Principal Accounting Policies (continued)

Social Housing Grant received in respect of revenue expenditure is credited to the Income and Expenditure Account in the same year as the expenditure to which it relates.

Although Social Housing Grant is treated as a grant for accounting purposes, it may nevertheless become repayable in certain circumstances, such as the disposal of certain assets. The amount repayable would be restricted to the net proceeds of sale.

Estimation Uncertainty

The preparation of financial statements requires the use of certain accounting estimates. It also requires the Management Committee to exercise judgement in applying the Association's Accounting Policies. The areas requiring a higher degree of judgement, or complexity, and areas where assumptions or estimates are most significant to the financial statements, is disclosed below:

Rent Arrears - Bad Debt Provision

The Association assesses the recoverability of rent arrears through a detailed assessment process which considers: tenant payment history, arrangement in place, and court action.

Life Cycle of Components

The Association estimates the useful lives of major components of its housing property with reference to surveys carried out by external qualified surveyors.

Useful Lives of Other Fixed Assets

The useful lives of other fixed assets are based on the knowledge of senior management at the Association with reference to expected asset lifecycles.

Pension Liabilities

This has relied on the actuarial assumptions of qualified actuaries which have been reviewed and are considered reasonable and appropriate.

Leases/Leased Assets

Costs in respect of operating leases are charged to the Statement of Comprehensive Income on a straight-line basis over the lease term. Assets under finance lease and hire purchase contracts are capitalised in the Statement of Financial Position and are depreciated over their useful lives.

Works to Existing Properties

The Association capitalises major repairs expenditure where these works result in an enhancement of economic benefits by increasing the net rental stream over the life of the property.

Development Interest

Interest incurred on financing a development is capitalised up to the date of practical completion of the scheme.

Financial Instruments - Basic

The Association only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like rents, accounts receivable and payable, loans from banks and related parties.

These are recognised in accordance with Section 11 of Financial Reporting Standard 102.

The Association's debt instruments are measured at amortised cost using the effective interest rate method.

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

2. Particulars of Revenue, Cost of Sales, Operating Costs and Operating Surplus

2024 Operating	Operating surplus/ costs (deficit)	(995,153) 342,629	
	O Revenue £		
2025 Operating	surplus/ (deficit)	3 1,402,511 (1,077,275) 325,236 1,337,782	
	Operating costs	(1,077,275)	
	Revenue £	1,402,511	
	Note	က	•

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

3. Particulars of Income and Expenditure from Social Lettings

	General Needs Housing 2025 Total £	General Needs Housing 2024 Total
Revenue from lettings	~	~
Rent receivable net of identifiable service charges Service charges receivable	1,089,073 2,579	1,017,993 2,432
Gross rents receivable	1,091,652	1,020,425
Less: Rent losses/write backs from voids	(2,013)	(3,966)
Net rents receivable	1,089,639	1,016,459
Amortisation of Social Housing and Other Grants	312,872	321,323
Total income from social letting	1,402,511	1,337,782
Expenditure on social letting activities		
Management and maintenance administration costs	406,025	359,131
Planned and cyclical maintenance including major repairs	153,738	113,872
Reactive maintenance	102,284	108,173
Service charge costs	2,579	2,432
Community engagement costs	2,269	1,335
Bad debts – rents and services charges	(1,181)	1,627
Depreciation of social housing	411,561	408,583
Operating costs of social housing	1,077,275	995,153
Operating surplus on social letting activities	325,236	342,629
		=======

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

4. Particulars of Income and Expenditure from Other Activities

								Operating	Operating
	Grants	Other \$	Other Supporting			Operating	Operating	surplus/	surplus
	from Scottish Ministers	Revenue grants	People income	Other income	Total turnover	costs - bad debts	costs - other	(deficit) 2025	(deficit) 2024
	Ы	બ ન	ભ	Э	대	A	t)	ભ	બ
Wider Role	•	200	'	•	200	r	(200)	•	•
Stage 3 applications	•	7,449	•	•	7,449	E	(6,772)	229	2,706
Rechardes	•		•	3,902	3,902	102	(3,854)	150	(200)
Factoring	1	1	1	1,584	1,584	•	(1,362)	222	113
Support activities	•	12,972	7,050	4,662	24,684	•	(24,684)	1	
Other income/(expenditure)	•	3,408	•	1,696	5,104	1	(1,696)	3,408	3,550
Total from other activities		24,329	7,050	11,844	43,223	102	(38,868)	4,457	6,169
	1 	1]] 	 	 		I I			
Total from other activities for 2024	•	97,578	3	3,194	100,772	(200)	(94,403)	6,169	

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

5. Committee Member and Officers Emoluments

The officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Management Committee, managers and employees of the Association. The Association considers key management personnel to be members of the Management Committee and the Director. No emoluments were paid to any member of the management committee during the year (2024: £nil).

	2025 £	2024
Aggregate emoluments payable to officers with emoluments greater than £60,000 (excluding pension contributions)	-	-
Total emoluments paid to key management personnel	40,816	38,505
Employer NI in respect of key management personnel	4,377	4,058
Pension contributions in respect of key management personnel	14,788	13,951
Total emoluments paid to key management personnel	59,981 ======	56,514

Total number of officers including the highest paid officer, who received Emoluments (excluding pension contributions) over £60,000 is Nil.

No payments (2024: £nil) were made to management committee members during the year for reimbursement of expenses.

6. Employee Information	2025	2024
	£	£
Staff costs during the year:		
Wages and salaries	175,270	172,215
Social Security costs	11,860	11,462
Pension costs	36,647	34,918
	223,777	218,595
	=======	=======

During the year, past service deficit contributions of £nil (2024: £nil) were paid. Pension scheme management costs of £1,640 (2024: £1,593) and defined contribution life assurance premiums of £802 (2024: £735) are included in pension costs above.

The average number of full-time equivalent persons employed during	No.	No.
the year was	4.5	4.7
	======	=======
7. Interest payable and similar charges	2025	2024
	£	£
Bank loans and overdrafts	79,641	85,335
	=======	=======

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

8. Operating Surplus for the year	2025	2024
	£	£
Surplus is stated after charging:		
Depreciation of tangible owned fixed assets	417,020	413,435
Auditor's remuneration – audit services (exc VAT)	11,000	10,175
Internal Auditor's fees (exc VAT)	5,161	2,650
Operating lease rentals – Other	1,074	1,440
Loss on disposal of fixed assets	246	-
Amortisation of capital grants	(312,872)	(321,323)
	=======	=======

9. Tax on Surplus on Ordinary Activities

The Association is a Registered Scottish Charity and is exempt from Corporation Tax on its charitable activities.

10. Other Finance Income/Charges	2025 £	2024 £
Defined benefit pension interest expense	6,000 ======	2,000 ======
11. Non-current assets		Housing Properties Held for Letting £
(a) Housing properties Cost		
At start of year Additions Disposals		19,691,409 221,966 (71,096)
At end of year		19,842,279
Depreciation At start of year Charged during year Eliminated on disposal		7,910,102 411,561 (70,268)
At end of year		8,251,395
Net book value At end of year		11,590,884
At start of year		11,781,307 ========

Additions to housing properties includes capitalised component replacement costs to existing properties of £221,966 (2024: £5,955).

All land and housing properties are heritable.

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

			Office	
	Commercial	Office	Furniture &	
11. Non-current assets	Properties	Premises	Equipment	Total
	£	£	£	£
(b) Other tangible assets Cost				
At start of year	34,000	51,494	39,713	125,207
Additions	-	-	1,824	1,824
Revaluations	16,000	-	-	16,000
At end of year	50,000	51,494	41,537	143,031
Danuariation				
Depreciation		04.040	0= 000	
At start of year	-	34,613		70,279
Charged during year	-	803	4,656	5,459
A4 1 - 6		05.440	40.000	75.700
At end of year	-	35,416	40,322	75,738
Net book value				
	50,000	16.070	1 215	67 202
At end of year	50,000	16,078	1,215	67,293
At alone of year	24.000	46.004	4.047	======
At start of year	34,000	16,881	4,047	54,928
	======	======	======	=======

The commercial property (1 shop unit) was revalued by DM Hall, Chartered Surveyors at 31st July 2025 on a market value basis. The Management Committee consider this to be the fair value at 31st March 2025.

12. Commitments Under Operating Leases	2025 £	2024 £
At the year end, the total future minimum lease payments under non-cancellable operating leases were as follows:	_	-
Not later than one year	1,074	1,074
Later than one year and not later than five years	1,818	2,891
	2,892	3,965
	======	======
13. Debtors	2025	2024
	£	£
Arrears of rent and service charges	33,311	37,178
Less: Provision for doubtful debts	(16,731)	(17,937)
	16,580	19,241
Other Receivable	16,128	14,946
Prepayments and accrued income	129,871	280,004
	162,579	314,191
	=======	=======

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

14. Creditors: amounts falling due within one year	2025 £	2024 £
Bank loans and overdrafts Trade payable Rent in advance Other taxation and Social Security Other payables Accruals and deferred income	645,941 15,694 58,828 4,299 - 112,958 	116,601 18,742 50,940 3,636 4,898 104,911
15. Creditors: amounts falling due after one year	2025 £	2024 £
Housing loans	1,071,706 ======	1,719,986

All of the Association's bank borrowing are repayable on a monthly/quarterly basis with the principal being amortised over the term of the loans.

Loans are secured, by specific charges on the Association's housing properties. The net book value of housing properties secured at the year-end was £6,952,002 (2024: £7,121,099). Loans outstanding to the Nationwide Building Society are repayable at variable rate interest of SONIA+0.45% loan margin. Loans outstanding to the Royal Bank of Scotland are repayable at variable rate interest of SONIA +1.5% loan margin and a fixed rate 0.2775% +1.5% loan margin.

These loans are due for repayment in instalments as detailed below.

	2025	2024
	£	£
Amounts due within one year	645,941	116,601
Amounts due in one year or more but less than two years	84,941	643,602
Amounts due in two years or more but less than five years	254,823	247,804
Amounts due in more than five years	731,942	828,580
	1,717,647	1,836,587
Less: amounts shown in current liabilities	645,941	116,601
	1,071,706	1,719,986
	=======	=======

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

16. Statement of Cash Flows	2025	2024
	£	£
Reconciliation of operating surplus to balance as at 31 March 2025		
Operating surplus		348,798
Depreciation		413,435
Amortisation of Capital Grants	(312,872)	(321,323)
Loss on assets scrapped	246	
Change in debtors		(255,769)
Change in creditors	-	51,491
Cancelled shares	(3)	(5)
Balance as at 31 March 2025	594,348	236,627
balance as at 51 Watch 2025	394,346	
17. Deferred Income	2025	2024
	£	£
Social Housing Grants		
Balance as at 1 April 2024	8,098,397	
Grants received in year	-	187,439
Released as the result of property disposal	(582)	
Amortisation in year	(312,872)	(321,323)
Balance as at 31 March 2025	7,784,943	8 098 397
	=======	
Total deferred grants	7,784,943	8,098,397
	======	=======
This is expected to be released to the Statement of Comprehensive income a	as follows:	
Amounts due within one year	312,872	312,936
Amounts due in one year or more	7,472,071	
	7,784,943	8 008 307
	=======	

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

18. Reserves	2025 £	2024 £
Share capital	۲	4
Shares of £1 issued and fully paid		
At 1 April 2024	70	66
Issued in year	3	9
Cancelled in year	(3)	(5)
At 31 March 2025	70	70
	=======	=======

Each member of the Association holds one share of £1 in the Association. These shares carry no rights to dividends or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

Reserves	2025 £	2024 £
At 1 April 2024 Surplus for year	2,877,776 310,095	2,678,649 199,127
At 31 March 2025	3,187,871 ======	2,877,776 ========
19. Housing Stock	2025	2024
V 155	£	2024 £
The number of units of accommodation in management at the year-end was	£	
The number of units of accommodation in management at the year-end was General needs – new build	£	£
The number of units of accommodation in management at the year-end was	£ : 202	£ 202
The number of units of accommodation in management at the year-end was General needs – new build General needs – improved	£ : 202	£ 202
The number of units of accommodation in management at the year-end was General needs – new build General needs – improved	£ : 202	£ 202

20. Related Party Transactions

Members of the Management Committee are related parties of the Association as defined by Financial Reporting Standard 102. The related party relationships of the members of the Management Committee are summarised as:

- Members are tenants of the Association
- Members are factored owners
- Management Committee members cannot use their position to their advantage. Any transactions between the Association and any entity with which a Management Committee member has a connection with is made at arm's length and is under normal commercial terms.

Transactions with Management Committee members were as follows:

- Rent received from tenants on the Committee £9,093 (2024: £13,809).
- At the year-end total rent arrears owed by the tenant members of the Committee were £nil (2024: £nil).
- Grant funded fuel support payments totalling £70 (2024: £440) were distributed to tenant members of the Committee.

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

21. Details of Association

The Association is a Registered Society registered within the Financial Conduct Authority and is domiciled in Scotland.

The Association's principal place of business is 24 Avondale Street, Ruchazie, Glasgow G33 3QS.

The Association is a Registered Social Landlord and Scottish Charity that owns and manages social housing in Glasgow.

22. Retirement Benefit Obligations

The Association participated in the Scottish Housing Association Pension Scheme (the Scheme), a multi-employer scheme which provides benefits to some 150 non-associated employers. The Scheme is a defined benefit scheme in the UK.

The Association moved to a defined contribution scheme on 1st September 2020 but has a net liability for the past service deficit in the defined benefit scheme.

The Scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The last triennial valuation of the Scheme for funding purposes was carried out as at 30 September 2024. The valuation has revealed a deficit of £79.5m. A Recovery Plan has been put in place to eliminate the deficit over a four year term and is expected to run to from 1st April 2026 to 31 March 2030 (depending on funding levels) for the majority of employers, although certain employers have different arrangements.

The Scheme is classified as a 'last-man standing arrangement'. Therefore, the Association is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the Scheme. Participating employers are legally required to meet their share of the Scheme deficit on an annuity purchase basis on withdrawal from the Scheme.

For financial years ending on or before 28 February 2019, it has not been possible for the Association to obtain sufficient information to enable it to account for the Scheme as a defined benefit scheme, therefore the Association had accounted for the Scheme as a defined contribution scheme.

For financial years ending on or after 31 March 2019, it is possible to obtain sufficient information to enable the Association to account for the Scheme as a defined benefit scheme.

For accounting purposes, a valuation of the scheme was carried out with an effective date of 30 September each year. The liability figures from this valuation were rolled forward for accounting year-ends from 31 March to 28 February inclusive. The latest accounting valuation was carried out with an effective date of 30 September 2024. The liability figures from this valuation were rolled forward for accounting year-ends from the following 31 March 2025 to 28 February 2026 inclusive. The liabilities are compared, at the relevant accounting date, with the company's fair share of the Scheme's total assets to calculate the company's net deficit or surplus at the accounting period start and end dates.

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

22. Retirement Benefit Obligations (continued)

	2025	2024
	£	£
As at 1 April 2024	125,166	41,166
Net interest expense	6,000	2,000
Expenses	1,640	1,593
Contributions by employer	(1,640)	(1,593)
Impact of change in assumptions	(16000)	82,000
As at 31 March 2025	115,166	125,166

The Association has past service deficit commitments to pay of £nil (2025: £nil) during the year ended 31 March 2026.

Present values of defined benefit obligation, fair value of assets and defined benefit asset (liability)

	2025	2024
	£'000s	£'000s
Fair value of plan assets	834	927
Present value of defined benefit obligation	(949)	(1,052)
Surplus/(deficit) in plan	(115)	(125)
Defined benefit asset/(liability) to be recognised	(115)	(125)
	=======	=======

Reconciliation of opening and closing balances of the defined benefit obligation

	ended 31 March 2025 £'000s
Defined benefit obligation at start of period	1,052
Expenses	2
Interest expense	51
Actuarial losses/(gains) due to scheme experience	16
Actuarial losses/(gains) due to changes in financial assumptions	(131)
Benefits paid and expenses	(41)
Defined benefit obligation at end of period	949
	========

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

22. Retirement Benefit Obligations (continued)

Reconciliation of opening and closing balances of the fair value of plan assets	Period ended 31 March 2025 £'000s
Fair value of plan assets at start of period Interest income Experience on plan assets (excluding amounts included in interest income - gain/(loss)	927 45 (99)
Contributions by the employer Benefits paid and expenses Fair value of plan assets at end of period	2 (41) 834 =======
Defined benefit costs recognised in statement of comprehensive income (SOCI)	Period ended 31 March 2025 £'000s
Expenses Net Interest expense Defined benefit costs recognised in statement of comprehensive income (SoCI)	2 6 8
Defined benefit costs recognised in other comprehensive income	Period ended 31 March 2025 £'000s
Experience on plan assets (excluding amounts included in net interest costs) – gain/(loss)	(99)
Experience gains and losses arising on the plan liabilities – gain/(loss) Effects of changes in the financial assumptions underlying the present value of the defined benefit obligations – gain/(loss)	(16) 131
Total actuarial gains and losses (before restriction due to some of the surplus not being recognisable) – gain/(loss)	16
Total amount recognises in other comprehensive income – gain/(loss)	16

NOTES to the FINANCIAL STATEMENTS

For the year ended 31 March 2025

22. Retirement Benefit Obligations (continued)

Review of historic scheme benefit changes

In May 2021 the Scheme Trustee (TPT Retirement Solutions) notified employers of a review of historic scheme benefit changes, and this review has raised legal questions regarding whether and when some historic benefit changes should take effect, the outcome of which could give rise to an increase in liabilities for some employers. The Scheme Trustee determined that it is prudent to seek clarification from the Court on these items. The court hearing concluded in March 2025 with a judgement anticipated in Autumn 2025.

On 4 May 2022 the Scheme Trustee issued an update to employers which included an estimate of the potential total additional liabilities at total scheme level, on a Technical Provisions basis. However, until Court directions are received, it is not possible to calculate the impact of this issue on an individual employer basis with any accuracy. As a result of this no allowance will be made for this within the accounting disclosures included in this note.